



**POLICY ON APPRAISAL AND CONTROL OF TRANSACTIONS WITH RELATED PARTIES AND
PREVENTION OF SITUATIONS OF CONFLICTS OF INTEREST**

IMPRESA – SOCIEDADE GESTORA DE PARTICIPAÇÕES SOCIAIS, S.A.

ARTICLE 1.

OBJECTIVES AND COMPETENCE

1. This Policy defines the criteria and procedures for control of transactions between IMPRESA – Sociedade Gestora de Participações Sociais, S.A. (“IMPRESA” or “Company”) and Related Parties, with a view to safeguarding the legal interests of disclosure of information and validity of the business activities and pursuit of the corporate interest of IMPRESA.
2. This Policy also aims to establish the pertinent procedures with respect to the articulation of the competent bodies concerning the treatment of Conflicts of Interest.

ARTICLE 2.

DEFINITIONS

The following definitions are applicable for the purposes of this regulation:

1. **Conflict of Interest:** the situation in which the purposes or benefits, whether tangible or intangible, of one’s own or of third parties, that a person or entity wishes to pursue or achieve by conducting a transaction could potentially interfere with compliance with the duties of impartiality, objectivity and independence to which this person or entity is bound in performing duties at the Company or with the interests that the Company should pursue;
2. **Participated Companies:** companies in a controlling or group relationship with IMPRESA, pursuant to article 21 of the Securities Market Code (“CVM”);
3. **Transactions with Related Parties:** legal business, in return for payment or free of charge, or any transfer of resources, services or obligations between IMPRESA and Related Parties, irrespective of whether a price is charged or not, with the exception of:
 - a) Transactions carried out between IMPRESA and the Participated Companies, provided no Related Party has an interest in that subsidiary;



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- b) Transactions relative to the remuneration of directors, or certain elements of such remuneration; and
- c) Transactions proposed to all shareholders on the same terms as the equal treatment of all shareholders and the protection of IMPRESA's interests are ensured.

Transactions with the same Related Party entered into during any twelve-month period or during the same financial year and which have not been subject to the obligations under this Policy shall be aggregated for the purposes of implementing this Policy;

- 4. **Extraordinary Transactions:** the Transactions with Related Parties that take place outside the scope of IMPRESA's current activity or under conditions other than normal market conditions.

ARTICLE 3.

RELATED PARTY

- 1. A related party is considered the Director or Related Shareholder, or a third party related to them by means of any relevant commercial or personal interest, pursuant to International Accounting Standard 24, endorsed by Regulation (EC) number 1126/2008 of the Commission, of 3 November, in its current wording (“Related Party”).
- 2. For the purposes of the previous number, the following definitions are applicable:
 - a) **Related Shareholder:** any shareholder owning a stake representing at least 5% (five per cent) of the share capital of IMPRESA or of any of the Participated Companies, calculated pursuant to article 20 (twenty) of the CVM.
 - b) **Director:** any member of a management or supervisory body of IMPRESA or any of the Participated Companies, or any natural person who, due to the position held at IMPRESA or the Participated Companies, performs leadership and management duties at IMPRESA or at any of the Participated Companies, or has regular or occasional access to privileged information;
 - c) that there is a “**relevant commercial or personal interest**” in relation (i) to close relatives of members of governing bodies and owners of qualifying holdings who, at any time, exert significant influence over IMPRESA, as well as (ii) to controlled



entities (individually or jointly) whether by members of governing bodies, owners of qualifying holdings or the persons referred to in (i).

For this purpose, “**control**” is considered to exist when the person in question directly or indirectly has the power to guide the financial and operational policies of an entity in order to gain benefits from its activities. In turn, “**significant influence**” corresponds to the power to participate in IMPRESA’s political and financial decisions without, however, exercising control of these policies. In general, there is significant influence in the case of holding 20% of the voting rights. For this purpose, “**close relatives**” are (i) the spouse or domestic partner; and (ii) the children and dependants of the actual person or the persons referred to in (i).

3. Members of the Board of Directors and Audit Committee, and persons performing leadership and management duties should inform the Audit Committee and keep an updated complete list with the identification of (i) their close relatives considered Related Parties, (ii) the entities, regardless of whether the location of their registered office is in Portugal or abroad, controlled by them or by their close relatives; and (iii) the management and/or supervisory positions held at other entities, regardless of whether the location of their registered office is in Portugal or abroad.
4. The disclosure established in the previous number should be done within 20 days counted (i) from the respective date of start of office; (ii) from 31 December and 30 June each year; (iii) whenever there is any change to the information provided.

ARTICLE 4.

TRANSACTIONS WITH RELATED PARTIES

1. Business and legal affairs established between Impresa and any Related Party should be conducted within the scope of IMPRESA's current activity and under normal market conditions, subject to principles of transparency and appropriate supervision.
2. Transactions with Related Parties are subject to the Audit Committee’s supervision, without prejudice to approval by the General Meeting, the Board of Directors, or the Executive Committee, pursuant to the respective delegation of competencies and the



Regulation of the Board of Directors, although the approval of Extraordinary Transactions by the Board of Directors is always mandatory.

3. Transactions with Related Parties should be formalised in writing, specifying the respective terms and conditions.
4. The Company is prohibited from making loans or extending credit to its directors, making payments on their behalf, providing guarantees for liabilities incurred by them, and giving them salary advances of more than one month.
5. Contracts executed between the Company and its directors, directly or through intermediaries, must be authorised previously by resolution of the Board of Directors, in which the interested party cannot vote, and receive the favourable prior opinion of the Audit Committee, otherwise they will be deemed null and void, under Article 6 of the this policy.
6. The provisions in numbers 4 and 5 are not applicable to transactions involved in the actual trade of the Company in question, in which no special benefit can be granted to the director or intermediary.
7. The Board of Directors must, at least every six months, notify the Audit Committee of all Transactions with Related Parties, and the Audit Committee must verify, in particular, that they are being conducted within the scope of IMPRESA's current activity and under normal market conditions, with the Related Parties not participating in the said transactions in the verification in question.
8. The Board of Directors shall also prepare and submit to the Audit Committee quarterly, semi-annual or annual reports, as appropriate, on the status of implementation of Related Party Transactions with Related Shareholders, their results and compliance with the rules of this policy or prior recommendations of the Audit Committee. The Audit Committee shall, on a quarterly, semi-annual or annual basis, as appropriate, prepare subsequent assessment reports, based on the reports submitted by the Board of Directors pursuant to the preceding paragraph, confirming whether the favorable opinion previously issued at the time of execution of the relevant Transaction remains valid, and such reports shall be submitted to the CMVM.
9. Transactions with Related Parties should be disclosed in a clear and precise manner in the explanatory notes to the Company's financial statements, in sufficient detail for the



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identification of the Related Party and the essential conditions of the transaction.

ARTICLE 5.

EXTRAORDINARY TRANSACTIONS

1. The execution of Extraordinary Transactions requires the Audit Committee's favourable prior opinion.
2. If the Audit Committee issues an unfavourable opinion, the management body may decide to go ahead with the Extraordinary Transaction, demonstrating, in a substantiated manner, that this transaction is especially important and advantageous in the pursuit of IMPRESA's corporate interest, despite the Audit Committee's position.

ARTICLE 6

DISCLOSURE OF TRANSACTIONS WITH RELATED PARTIES TO THE AUDIT COMMITTEE

1. The disclosure of any Extraordinary Transaction and/or transactions with directors, directly or through intermediaries, to the Audit Committee for prior opinion, should be done at least 5 (five) days in advance.
2. The disclosure referred to in the previous number shall be considered strictly confidential, both with respect to its existence and content, and shall include information on the main terms and conditions of the transaction, including the price and, in particular, identification of the Related Party and the nature of its relationship with IMPRESA, a description of the operation, its value, its objective and opportuneness (including reasons as to its fair and reasonable nature from the point of view of IMPRESA and its shareholders who are not Related Parties), as well as the obligations to be assumed by the parties.
3. All other Transactions with Related Parties shall be disclosed to the Audit Committee with the elements referred to in the previous number, a copy of the contract and any additional information that the Executive Committee considers relevant for the analysis of the transaction.

ARTICLE 7.

IMPRESA – SOCIEDADE GESTORA DE PARTICIPAÇÕES SOCIAIS, S.A.

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APPRAISAL OF EXTRAORDINARY TRANSACTIONS BY THE AUDIT COMMITTEE

1. The Audit Committee appraises the proposed Extraordinary Transaction, taking into account the principles defined in this Policy, analysing the following information, in addition to any other deemed relevant:
 - a) Relevant terms of the transaction (including the value);
 - b) Objective, interest and opportuneness of the transaction; and
 - c) If the transaction involves the sale of an asset, the description of this asset, including its acquisition date and net book value.
2. In its analysis, the Audit Committee may request the opinion of external specialists whenever considered necessary.
- 3.

ARTICLE 8

ISSUE OF OPINIONS, APPROVALS AND SUBSEQUENT APPRAISALS

1. The Audit Committee issues an opinion on Extraordinary Transactions or transactions with directors within the maximum period of 5 (five) days counted from the date it receives the disclosure established in article 6 and, in any case, at a time prior to the transaction in question.
2. The absence of comments within the period referred to in the previous number is considered a favourable opinion.
3. The transactions referred to in number 1 that have been subject to a prior opinion shall be included in the Audit Committee's annual activity report.
4. In the respective annual reports, the Board of Directors shall specify the authorizations that were granted and the Audit Committee shall mention the opinions issued about these authorizations relative to transactions with directors (directly or through intermediaries), made under the terms of article 4, number 5.

ARTICLE 8 – A

DISCLOSURE

1. Without prejudice to the mandatory disclosures in IMPRESA's annual and half-yearly



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reports and accounts, Extraordinary Transactions, whose value is equal to or exceeds 2.5% of IMPRESA's consolidated assets, shall be published by the time they are made, including the following elements:

- a) The identification of the Related Party;
 - b) Information on the nature of the relationship with the Related Party;
 - c) The date and value of the transaction;
 - d) The fair and reasonable grounds for the transaction, from the point of view of IMPRESA and its non-Related Party shareholders, including minority shareholders; and
 - e) The meaning of the Audit Committee's opinion, where this has been negative.
2. The obligation set out in the preceding number is also applicable to transactions entered into between a Related Party of IMPRESA and a Participated Company of IMPRESA carried out outside the scope of the current activity of the said subsidiary or under conditions other than normal market conditions, whose value is equal to or greater than 2.5% of IMPRESA's consolidated assets.

ARTICLE 9.

SITUATIONS OF CONFLICT OF INTERESTS

1. In the decisions of the Board of Directors, Executive Committee or Audit Committee, if any of their members is precluded from deliberating due to a potential conflict of interests, the member concerned should state being precluded and abstain from participating and interfering in the respective discussion and voting.
2. This preclusion should be recorded in the minutes of the meeting of the body or committee in question.
3. For the prevention of situations of conflict of interest at IMPRESA, the Audit Committee is also responsible for:
 - a) Submitting recommendations to the Board of Directors concerning measures of prevention and identification of conflicts of interest;
 - b) Including references in the Audit Committee's annual activity report on the adequacy of this Policy in relation to prevention and resolution of conflicts of



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interest.

4. In order to enable the prevention and detection of situations of conflict of interest, and without prejudice to all other duties arising from the law and internal regulations, the directors and managers of IMPRESA and subsidiary companies should inform the Audit Committee of the following:
 - a) The identification of their close relatives;
 - b) The identification of the entities, regardless of whether the location of their registered office is in Portugal or abroad, controlled by them or by their close relatives;
 - c) Other persons or entities that could be considered intermediaries under the terms and for the effects of articles 397 and 423-H of the Commercial Companies Code;
 - d) The management and/or supervisory positions held at other entities, regardless of whether their registered office is in Portugal or abroad.
5. The disclosure established in the previous number should be done within 20 (twenty) days counted i) from the respective date of start of office; ii) from 31 December and 30 June each year; iii) whenever there is any change to the information provided.
6. Without prejudice to the disclosures foreseen in the previous numbers, the members of the Board of Directors and the Audit Committee must inform their respective body or committee (through its Chairman if the conflict does not concern him/her) whenever there are facts that may constitute or give rise to a conflict between their interests and the corporate interest.

ARTICLE 10.

FINAL PROVISIONS

1. This Policy obtained a prior favourable opinion from the Audit Committee.
2. On an annual basis, the Audit Committee assesses the adequacy of this Policy and proposes its review to the Board of Directors.